



CORPORATE GOVERNANCE STATEMENT 2025

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This is the Corporate Governance Statement of West African Resources Limited ('WAF' or 'Company') for the calendar year ending 31 December 2024 ('Reporting Period') which is current as at 28 February 2025 and has been approved by the Company's board of directors ('Board').

The Company has a corporate governance framework in place that includes the corporate governance policies, charters, and codes formally adopted by its Board (collectively, 'Policies'). The aim of the Policies is to ensure that the Company is effectively and ethically directed and managed, that risks are identified, monitored and assessed and that appropriate disclosures are made.

In preparing this Corporate Governance Statement, the Board considered the recommendations set out in the ASX Corporate Governance Council's "Corporate Governance Principles and Recommendations" 4th edition ('ASX Principles'). The Company's governance arrangements during the Reporting Period substantially followed the recommendations set out in the ASX Principles. This statement discloses where the Company has departed from any of those recommendations, the period during which the recommendation was not followed, the reasons for such departure and any alternative governance practices that the Company has adopted in lieu of the recommendation.

Further details of the Company's governance arrangements, including its Board Charter and Board Committee Charters and key Policies, are available on the Company's website at: www.westafricanresources.com

Recommendation	Conform (Y/N)	Disclosure
PRINCIPLE 1 - LAY SOLID FOUNDATIONS FOR MANAGEMENT AND OVERSIGHT:		
<i>A listed entity should clearly delineate the respective roles and responsibilities of its board and management and regularly review their performance.</i>		
1.1 A listed entity should have and disclose a board charter setting out:		
(a) the respective roles and responsibilities of its board and management; and	N	WAF has a Board Charter that sets out the roles and responsibilities of the Board. The roles and responsibilities of management are not detailed in that charter, however, the roles and responsibilities of executive management (CEO, COO, CFO & Company Secretary and Executive Director of HR) are detailed within their executive service agreements, which were approved by the Board. The duties of each non-executive director ('NED') are set out in their respective NED appointment contracts.
(b) those matters expressly reserved to the board and those delegated to management	N	The Company has adopted a formal 'Financial Authority Policy', approved by the Board, that clearly delineates the limits of financial authority that apply to management. Decisions on matters with a financial value above these limits must be approved by the Board.

Recommendation	Conform (Y/N)	Disclosure
1.2 A listed entity should:		
(a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and	Y	WAF undertakes appropriate checks before appointments. Also, the appointments of non-executive directors are undertaken in accordance with applicable regulatory requirements and the Company's constitution.
(b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.	Y	When a decision on whether to elect or re-elect a director is put to security holders at a general meeting, the material information relevant to that decision is set out in the applicable notice of meeting.
1.3 A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	Y	WAF senior executives have entered into executive service agreements with WAF and the NEDs have entered into NED appointment contracts with WAF, which set out the terms of their respective appointments.
1.4 The Company Secretary of a listed entity should be accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board.	Y	The Company Secretary is accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board.
1.5 A listed entity should:		
(a) have and disclose a diversity policy;	Y	WAF's policy on diversity is set out in its 'Diversity in Employment Policy' and 'Human Rights Policy' which are published on its website.
(b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and	N	Gender diversity objectives in the composition of the Board, the Company's senior executives and workforce generally have not been set by the Board. However, WAF is committed to being an equal opportunity employer that embraces diversity and to providing an inclusive workplace. WAF has adopted a 'Diversity in Employment Policy' which sets out a framework to enable its workplaces to value diversity and fairness and be free of discrimination. WAF is committed to ensuring that its operations comply with the labour code of Burkina Faso and in alignment with the IFC Performance Standards on Environmental and Social Sustainability and the International Labour Standards of the International Labour Organisation, which require organisations to recruit without discrimination by giving equal opportunity to all applicants and to develop measures to allow equal access to benefits regardless of gender.
(c) disclose in relation to each reporting period:		
(1) the measurable objectives set for that period to achieve gender diversity;	N	As per 1.5(b) above.

Recommendation	Conform (Y/N)	Disclosure
(2) the entity's progress towards achieving those objectives; and	N	As per 1.5(b) above.
(3) either:		
(A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or	Y	WAF discloses its gender diversity statistics in its Annual Sustainability Report.
(B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.	N/A	
If the entity was in the S&P / ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period.	N	Two of the seven current directors of the Company are women, being (28.6%).
1.6 A listed entity should:		
(a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and	Y	The Nomination Committee undertakes an annual evaluation of the performance of the Board, its committees, and individual directors by means of confidential director questionnaires submitted to the Chair of the Nomination Committee who collates and communicates the results to the whole Board.
(b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	Y	A performance evaluation was undertaken in accordance with the above process during the Reporting Period.
1.7 A listed entity should:		
(a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and	Y	The process for evaluating the performance of the Company's senior executives is undertaken by the Board through its annual process of setting out targets and criteria for achievement of the at-risk component of senior executive remuneration at the beginning of a reporting period and determining the level of achievement of these targets and criteria at the end of the reporting period. The targets and their level of achievement for a reporting period are reported in the Remuneration Report of the Company's Annual Report for that reporting period.

Recommendation	Conform (Y/N)	Disclosure
(b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	Y	The process referred to in 1.7(a) was undertaken for the Reporting Period and the targets and their level of achievement for the Reporting Period are published in the Remuneration Report section of the Company's Annual Report for the Reporting Period.
<p>PRINCIPLE 2: STRUCTURE THE BOARD TO BE EFFECTIVE AND ADD VALUE: <i>The board of a listed entity should be of an appropriate size and collectively have the skills, commitment and knowledge of the entity and the industry in which it operates, to enable it to discharge its duties effectively and to add value.</i></p>		
2.1 The board of a listed entity should:		
(a) have a nomination committee which:		
(1) has at least three members, a majority of whom are independent directors; and	Y	Four of the seven members of the Nomination Committee are independent directors, those being Rod Leonard, Nigel Spicer, Stewart Findlay and Robin Romero.
(2) is chaired by an independent director, and disclose:	Y	The Chair of the Nomination Committee is Stewart Findlay, who is an independent director.
(3) the charter of the committee;	Y	The Nomination Committee Charter is published on the Company's website.
(4) the members of the committee; and	Y	The members of the Nomination Committee are published in the Directors' Report section of the Company's Annual Report and in Appendix A to this statement.
(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or	Y	The statistics for attendance of committee meetings are provided in the Directors' Report section of the Company's Annual Report.
(b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	N/A	

Recommendation	Conform (Y/N)	Disclosure
2.2 A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.	Y	Refer to the board skills matrix in Appendix A of this report. The Board considers its current composition to be appropriate for the Company's current size and operations, and the diversity of backgrounds, qualifications, skills and experience of the directors to be well-suited for the Company's business.
2.3 A listed entity should disclose:		
(a) the names of the directors considered by the board to be independent directors;	Y	Four of the seven directors are independent directors, those being Rod Leonard, Nigel Spicer, Stewart Findlay, and Robin Romero.
(b) if a director has an interest, position or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and	N/A	
(c) the length of service of each director.	Y	The length of service of each director is disclosed in the Directors' Report section of the Company's half-year and Annual Reports.
2.4 A majority of the board of a listed entity should be independent directors.	Y	Four of the seven directors on the board are independent directors.
2.5 The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	N	<p>The Chair of the Board is not independent and is the CEO of the Company, however, the Board consider this to be in the best interest of shareholders due to his skills and experience. The dual role performed by the Chair and CEO is recognised in the Board Charter.</p> <p>As a compensating governance measure, in Q1 2021 the Board appointed independent NED Rod Leonard as 'Lead Independent Director' with a mandate to provide an alternative independent communications channel for Board members and shareholders.</p>

Recommendation	Conform (Y/N)	Disclosure
<p>2.6 A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.</p>	Y	<p>The Company's induction program for new directors involves them being given access to all of the Company's policies and procedures as well as being supported in scheduling meetings with management and, where relevant, external advisors such as auditors. Each director is also made aware of their entitlement to seek independent professional advice at the Company's expense on any matter connected with the discharge of their responsibilities.</p> <p>The annual evaluation of the performance of the Board, its committees, and individual directors (explained in section 1.6(a) above) includes an assessment of whether the Board members have the appropriate and best mix of skills and experience to contribute to the Board.</p>
<p>PRINCIPLE 3 - INSTIL A CULTURE OF ACTING LAWFULLY, ETHICALLY AND RESPONSIBLY:</p>		
<p><i>A listed entity should instil and continually reinforce a culture across the organisation of acting lawfully, ethically and responsibly.</i></p>		
<p>3.1 A listed entity should articulate and disclose its values.</p>	Y	<p>The Company's values are set out in the Company's Code of Conduct, which is available on the Company's website.</p>
<p>3.2 A listed entity should:</p>		
<p>(a) have and disclose a code of conduct for its directors, senior executives and employees; and</p>	Y	<p>The Company's Code of Conduct is published on the Company's website.</p>
<p>(b) ensure that the board or a committee of the board is informed of any material breaches of that code.</p>	Y	<p>The Company's Code of Conduct specifies that serious breaches of the Code of Conduct are to be reported to either the Chair or the Lead Independent Director.</p>
<p>3.3 A listed entity should:</p>		
<p>(a) have and disclose a whistleblower policy; and</p>	Y	<p>The Company's Whistleblower Policy is published on its website.</p>
<p>(b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.</p>	Y	<p>The Company's Whistleblower Policy provides guidelines for how reportable incidents should be reported and managed. Whistleblowers can report externally to the Company's independent external audit partner or internally to the Company Secretary, Chair, or Chair of the Audit Committee.</p>
<p>3.4 A listed entity should:</p>		
<p>(a) have and disclose an anti-bribery and corruption policy; and</p>	Y	<p>The Company's policy on anti-bribery and corruption matters is incorporated in the Company's Code of Conduct.</p>

Recommendation	Conform (Y/N)	Disclosure
(b) ensure that the board or a committee of the board is informed of any material breaches of that policy.	Y	Serious breaches of the Company's Code of Conduct are to be reported to either the Chair of the Board or the Lead Independent Director.
PRINCIPLE 4 - SAFEGUARD THE INTEGRITY OF CORPORATE REPORTS:		
<i>A listed entity should have appropriate processes to verify the integrity of its corporate reports.</i>		
4.1 The board of a listed entity should:		
(a) have an audit committee which:		
(1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and	Y	The Audit Committee is comprised of Robin Romero (Chair) Stewart Findlay, Rod Leonard and Nigel Spicer, all of whom are independent NEDs.
(2) is chaired by an independent director, who is not the chair of the board, and disclose:	Y	The Audit Committee is chaired by Robin Romero who is an independent NED.
(3) the charter of the committee;	Y	The Audit Committee Charter is published on the Company's website.
(4) the relevant qualifications and experience of the members of the committee; and	Y	The qualifications and experience of the Audit Committee members are provided in the Directors' Report section of the Company's Annual Report and in Appendix A to this statement.
(5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or	Y	The statistics for committee meetings and individual attendance at committee meetings are provided in the Directors' Report section of the Company's Annual Report.
(b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	N/A	
4.2 The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	Y	Before the Board approves the Company's financial statements for a financial period, the CEO and CFO provide a written declaration to the Board of their opinion in accordance with the requirements of section 295A of the <i>Corporations Act 2001</i> (Cth). In that declaration, the CEO and CFO also assure the Board that their opinion has been formed based on a sound system of risk management and internal control which implements policies adopted by the Board and is operating efficiently and effectively in all material respects in relation to business and financial reporting risks.

Recommendation	Conform (Y/N)	Disclosure
<p>4.3 A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.</p>	Y	<p>On a quarterly basis, the Company releases an unaudited Appendix 5B (Consolidated Statement of Cash Flows) and a Quarterly Activities Report in compliance with the ASX listing rules. It is the CFO's and CEO's responsibility to ensure that the system of internal controls used to produce these reports is operating effectively in all material respects in relation to financial reporting. The CFO authorises the release of the Appendix 5B and the compliance statement in the Appendix 5B that it has been prepared in accordance with accounting standards and policies which comply with ASX Listing Rule 19.11A and that it gives a true and fair view of the matters disclosed.</p>
<p>PRINCIPLE 5 - MAKE TIMELY AND BALANCED DISCLOSURE:</p>		
<p><i>A listed entity should make timely and balanced disclosure of all matters concerning it that a reasonable person would expect to have a material effect on the price or value of its securities.</i></p>		
<p>5.1 A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.</p>	Y	<p>During the Reporting Period, the Company adopted a new standalone disclosure policy. A copy of the Company's 'Disclosure Policy' is published on its website.</p>
<p>5.2 A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.</p>	Y	<p>A procedure is in place for the Company's directors to be sent a copy of material market announcements promptly after they have been lodged on ASX.</p>
<p>5.3 A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.</p>	Y	<p>Before the Company gives a new or substantive investor or analyst presentation, a copy of the written presentation materials are lodged on the ASX Market Announcements Platform.</p>
<p>PRINCIPLE 6 - RESPECT THE RIGHTS OF SECURITY HOLDERS:</p>		
<p><i>A listed entity should provide its security holders with appropriate information and facilities to allow them to exercise their rights as security holders effectively.</i></p>		
<p>6.1 A listed entity should provide information about itself and its governance to investors via its website.</p>	Y	<p>The Company's website has information about the Company and a Corporate Governance page which contain its governance information.</p>
<p>6.2 A listed entity should have an investor relations program that facilitates effective two-way communication with investors.</p>	Y	<p>Investor relations are primarily managed by the Executive Chairman & CEO with the support of a professional investor relations advisor and the CFO & Company Secretary.</p>

Recommendation	Conform (Y/N)	Disclosure
6.3 A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	Y	The 'Shareholder Communication Policy' on the Company's website contains the shareholder communication strategy, including in respect of general meetings.
6.4 A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	Y	The Company conducts a poll for all resolutions proposed at its General Meetings.
6.5 A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	Y	<p>Anyone can register to receive copies of market sensitive information that the Company lodges on ASX by registering their email in the Investor Centre section of the Company's website. As noted on the website, shareholders are able to send queries to the Company via its email address at info@westafricanresources.com.</p> <p>The Company's share registry, Computershare, also gives the Company's shareholders an option to communicate electronically.</p>
PRINCIPLE 7 - RECOGNISE AND MANAGE RISK:		
<i>A listed entity should establish a sound risk management framework and periodically review the effectiveness of that framework.</i>		
7.1 The board of a listed entity should:		
(a) have a committee or committees to oversee risk, each of which:	Y	<p>The committees of the Board that oversee risk are as follows:</p> <ul style="list-style-type: none"> • Risk Committee: oversees risk from an enterprise risk perspective across the whole organisation (including risks related to sustainability and cyber security). • Technical Committee: oversees risks related to mining operations, capital projects and geology. • Audit Committee: oversees financial reporting risks and related internal controls. <p>These three committees provide three differing but focussed lenses on risk management across the West African Resources group.</p>
(1) has at least three members, a majority of whom are independent directors; and	N	<p>The Risk Committee and the Audit Committee each have a majority of independent directors.</p> <p>The Technical Committee has an equal number of independent and non-independent directors to include two non-independent executive directors who are subject matter experts in mining and geology.</p>

Recommendation	Conform (Y/N)	Disclosure
(2) is chaired by an independent director, and disclose:	Y	Each of the Risk Committee, Technical Committee and Audit Committee is chaired by an independent director.
(3) the charter of the committee;	N	The charters for each of the Audit Committee, the Risk Committee and the Technical Committee are published on the Company's website, the charter for the Technical Committee being published during the Reporting Period.
(4) the members of the committee; and	Y	The Board committee memberships are published in the Directors' Report section of the Company's Annual Report and in Appendix A to this statement.
(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or	Y	The statistics for attendance of committee meetings are provided in the Directors' Report section of the Company's Annual Report.
(b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.	N/A	
7.2 The board or a committee of the board should:		
(a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and	Y	The Company's enterprise risk management framework is reviewed at least annually by the Risk Committee. Each of the Audit Committee and Technical Committee meet regularly during the year to review the risk matters of their respective areas of oversight. Also, the Board and Board committees undertake their mandates on a risk-based approach whereby management's ongoing reporting to them is expected to clearly communicate identified and potential significant risks and their mitigations, with appropriate explanations.
(b) disclose, in relation to each reporting period, whether such a review has taken place.	Y	The Company's updated enterprise risk management framework for the Reporting Period was reviewed by the Risk Committee.
7.3 A listed entity should disclose:		
(a) if it has an internal audit function, how the function is structured and what role it performs; or	N/A	The Company does not have an internal audit function.

Recommendation	Conform (Y/N)	Disclosure
(b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.	Y	The effectiveness of the Company's financial risk management and related internal controls are the responsibility of the CFO and CEO and are overseen by the Audit Committee. The effectiveness of the Company's operational risk management in the areas of mining, capital projects and geology are the responsibility of the COO and CEO and are overseen by the Technical Committee. The Company's enterprise risk management system (which includes sustainability and cyber security risks) is overseen by the Risk Committee and managed by the General Manager of Risk.
7.4 A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	Y	Due to the nature of its mining operations in Burkina Faso, the Company has material exposures to social risks. The Company's management of these risks is disclosed in the Company's Annual Sustainability Report that is made available on the Company's website.
PRINCIPLE 8 - REMUNERATE FAIRLY AND RESPONSIBLY:		
<i>A listed entity should pay director remuneration sufficient to attract and retain high quality directors and design its executive remuneration to attract, retain and motivate high quality senior executives and to align their interests with the creation of value for security holders and with the entity's values and risk appetite.</i>		
8.1 The board of a listed entity should:		
(a) have a remuneration committee which:		
(1) has at least three members, a majority of whom are independent directors; and	Y	WAF's Remuneration Committee is comprised of Stewart Findlay (Chair) Rod Leonard and Robin Romero, all of whom are independent directors.
(2) is chaired by an independent director, and disclose:	Y	Refer to above.
(3) the charter of the committee;	Y	The Remuneration Committee Charter is published on WAF's website.
(4) the members of the committee; and	Y	The Board committee memberships are published in the Directors' Report section of the Company's Annual Report and in Appendix A to this statement.
(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or	Y	The statistics for attendance of Board committee meetings are provided in the Directors' Report section of the Company's Annual Report.

Recommendation	Conform (Y/N)	Disclosure
(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.	N/A	
8.2 A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	Y	The Remuneration Report section of the Company's Annual Report discloses the Company's policies and practices regarding the remuneration of its non-executive directors and senior executives.
8.3 A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and	Y	All equity-based remuneration awards are issued pursuant to the Company's Employee Awards Plan (approved by the Company's shareholders at its 2023 AGM), which contains provisions that prohibit the disposal of the awards or entering into derivative arrangements in relation to the awards except in special circumstances and with the consent of the Board. Where a participant contravenes these provisions, the Board may determine that their awards have lapsed.
(b) disclose that policy or a summary of it.	Y	Refer to above explanation.
ADDITIONAL RECOMMENDATIONS THAT APPLY ONLY IN CERTAIN CASES		
9.1 A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.	N/A	
9.2 A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.	N/A	
9.3 A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	N/A	

APPENDIX A

Director Name	Richard Hyde	Lyndon Hopkins	Libby Mounsey	Rod Leonard	Nigel Spicer	Stewart Findlay	Robin Romero
Role	Chairman & CEO	Executive Director & COO	Executive Director of HR	Non-executive and Lead Independent Director	Non-executive Director	Non-executive Director	Non-executive Director
Length of Service	Since September 2006	Since December 2016 Director since September 2019	Since May 2020	Since September 2019	Since September 2019	Since May 2020	Since December 2022
Additional ASX Listed Directorships (other than WAF)	Nil	Nil	Nil	1	Nil	1	1
Age (range)	45-55	55-65	55-65	55-65	+65	45-55	55-65
Gender	M	M	F	M	M	M	F
Qualifications	Bachelor Science (Geology and Geophysics)	Bachelor Science (Geology)	Bachelor Business (Human Resources and Industrial Relations)	Bachelor Science (Metallurgical Engineering) Master Science (Metallurgical Engineering)	Bachelor Science (Mining Engineering) 1 st Class Mine Managers Certificate WA	Bachelor Commerce (Accounting & Finance)	Bachelor of Laws Bachelor Commerce (Accounting & Finance)
Industry / Professional Memberships	AusIMM AIG	AusIMM AIG	AICD	GAICD AusIMM	C Eng M IOM3	AICD	CA ANZ GAICD
	Non-Independent	Non-Independent	Non-Independent	Independent	Independent	Independent	Independent
Board Committees							
Technical	✓	✓		✓	Chair		
Risk	✓	✓	✓	Chair	✓	✓	✓
Audit				✓	✓	✓	Chair
Remuneration				✓		Chair	✓
Nomination	✓	✓	✓	✓	✓	Chair	✓

APPENDIX A CONTINUED

Director Name	Richard Hyde	Lyndon Hopkins	Libby Mounsey	Rod Leonard	Nigel Spicer	Stewart Findlay	Robin Romero
Skills and experience (Subject matter expert #)							
Listed Boards	✓	✓	✓	✓	✓	✓	✓
International Experience	✓	✓	✓	✓	✓	✓	✓
Exploration Sector	✓	✓	✓				✓
Project Development	✓	✓	✓	✓ (#)	✓	✓	
Mining Operations	✓	✓	✓		✓ (#)	✓	✓
Mineral Processing and Design				✓ (#)			✓
Investor Relations	✓			✓			
Legal and Governance	✓			✓	✓	✓	✓ (#)
Finance and Accounting						✓ (#)	✓ (#)
Commercial	✓	✓	✓	✓	✓	✓	✓
Human Resources and Industrial Relations			✓ (#)				
Subject Matter Expert – Board Access and attendance at Board Meetings (*)							
ESG / Sustainability	General Manager Sustainability (*)						
Health, Safety and Security	General Manager Risk (*)						
Project Development	Project Director (*)						
Cyber	External Provider						
IT	External Provider						